

COMPANY INFORMATIO	N		Date:		
Company:	Black Bear Environmental Asset Advisor	s, LLC			
Phone:	802-362-4999	Web Site:	www.blackbearassets.com		
Address:	3888 Main Street	City:	Manchester		
State:	Vermont	Zip Code:	05254		
BUSINESS CONTACT		TECHNICAL CON	ТАСТ		
Name:	Peter Drasher	Name:			
Phone:	802-362-4999	Phone:			
Email:	pdrasher@blackbearassets.com	Email:			
Address:	3888 Main Street, P.O. Box 499	Address:			
City:	Manchester	City:			
State:	VT	State:			
Zip Code:	05254	Zip Code:			
BUSINESS HISTORY					
How long have you be	How long have you been in business? Since 2015				
Are you part of a large	Are you part of a larger company? Yes \(\sqrt{\omega} \) No \(\omega \)				
Did you exist as anoth	er company before this company was for	rmed? Yes 🗆	No ☑ If so, what was that company's name?		
	_				
Number of employees					
What is your business	structure? Farmer's representative,	research, and adv	visory firm - Limited Liability Company LLC		
Describe your busines	s service(s). For example: consulting, proje	ect development, El	PC services, finance, other.		
Advisory and developm	nent of environmental assets, including fa	rmer's represent	ative for RNG project development		
Describe your area or	region of operation.				
National					
Does your company he	old any patents or the rights to any pater	nts? Yes 🗆	No ☑ If yes, please describe.		
Do you manufacture equipment? Yes □ No ☑ If yes, please describe.					

Do you integrate equipment manufactured by others? Yes □ No ☑ If you integrate, please list the names of the preferred companies you represent.
How do you answer potential customer's questions about financial strength of your company?
Black Bear is an advisory business.
Do you offer technical/service support? Yes □ No ☑ If so, what methods?
Do you offer design services? Yes ☑ No □ If yes, please describe.
Black Bear offers biogas project process design advisory services.
Do you offer financing? Yes \(\subseteq \text{No } \subseteq \text{If so, what terms?} \)
Black Bear works with Fitzgibbon Toigo & Co. – a licensed broker-dealer – which offers investment banking services.
Are you a full stop shop? Design to construction to operate? Yes No If so, please describe.
Black Bear advises clients from project concept to commissioning.
Do you have preferred partners? Yes 🗆 No 🗹 If so, please list and provide contact information/identify partners by name.
Black Bear is technology agnostic and can evaluate all technologies
Environmental Benefits - Does your project provide environmental benefits to the farm? Yes V No U If so, please describe. For example: GHG emissions reduction, controlling farm odors and phosphorus and nitrogen loads.
Organic waste recycling reduces methane emissions, produces renewable energy, pathogen free bedding, and optimizes nutrient recovery.
Do you have experience monetizing environmental attributes from your projects? Yes Mo If so, please describe. For example: carbon offset credits, renewable energy certificates (RECs), renewable identification numbers (RINs) and Low Carbon Fuel Standard (LCFS) credits.
Black Bear provides assistance with environmental credit monetization and compliance.
Economic Benefits - Does your business model provide economic benefits to the farm? Yes 🗹 No 🗆 If so, please describe. For example: added revenue and cost reductions from the digester operation and manure management costs to help financially sustain the farm.
Our business model is to help farms develop their own renewable energy projects which exceed the revenue potential of manure supply agreements.
Do you underwrite and secure feedstock supply agreements? Yes □ No ☑ If so, please describe. For example: contractual agreements to for the supply of manure, food waste and other organic substrates.
Black Bear helps farms negotiate agreements which are more advantageous than a typical feedstock supply agreement.
Do you secure offtake agreements? Yes 🗹 No 🗆 If so, please describe. For example: agreements for purchase power, biogas, RNG, waste heat.
Black Bear negotiates offtake agreements for renewable energy and environmental credits.
Do you evaluate potential markets for post-digester materials? Yes Vo If so, please describe the materials and markets. guaranteeing? For example: manure fiber for soil amendment, manure fiber for products, recovered phosphors and nitrogen as fertilizer.
Black Bear has evaluated technologies and markets for manure fiber and nutrient recovery.

Do you have experience with USDA's financing options for farmers? Yes ☑ No ☐ If so, please describe. For example: NRC's
EQIP program loans and grants.
Black Bear has successfully secured debt under the USDA REAP and B&I programs for the operating projects we have developed.
Do you have experience with large and small farm projects or community projects? Yes 🗹 No 🗆 If so, please describe.
Black Bear has developed projects on farms with $8,000-15,000$ cows and works with smaller farms with $3,000$ cows.
Do you have a standardized deal structure? Yes ☑ No ☐ If so, please describe.
Black Bear helps farms develop their own RNG projects and lower their weighted cost of capital.
Do you provide operation and maintenance for the projects you are involved in? Yes \square No \boxtimes If so, do you have your own operations and maintenance team or is this contracted with a third party?
Black Bear can assist farms with operation and maintenance development and supervision.
Do you provide a performance guarantee? Yes No If so, what are you guaranteeing? For example: up time, methane production, biogas production, parasitic load, throughput, O&M cost, percent recovery, other.
Performance guarantees are typically negotiated through engineering, equipment procurement and construction companies.
Newtrient 9-Point Score Information
Do you currently have operational projects on at least three North American dairy farms? Yes \(\sigma\) No \(\overline{\sigma}\)
Does your projects have a record of reliable performance for more than 12 months on at least three farms? Yes 🗆 No 🗹
Do you currently have operational projects on at least 10 North American dairy farms?
What are the capital costs required by the dairy for participating in one of your projects? Do they have the option to participate Please clearly define what is and is not included, Ranges are acceptable.
Black Bear has developed projects without requiring farm capital or guarantees.
Black Bear has developed projects without requiring farm capital or guarantees. What are the annual operating costs of a project to a dairy where it is installed? Please clearly define what is and is not included, Ranges are acceptable.
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What are the annual operating costs of a project to a dairy where it is installed? Please clearly define what is and is not included, Ranges are acceptable. Annual operating costs are a function of equipment selection. What value does one of your projects deliver to the farm? Please list identifiable economic, environmental, or community value